

Real Estate Compensation Survey

2024 Prospectus



## **About the Survey**

**The Real Estate Compensation Survey** provides competitive compensation levels for over 150 key positions within all types of commercial and residential real estate companies. In total, the 2023 survey includes data from 408 institutions and over 49,000 employees. In addition to participants, Pearl Meyer incorporated information from publicly traded and not-for-profit real estate companies into the analysis of executive officer and independent director compensation using their Schedule 14A Proxy Statements and Form 990's, respectively.

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- Dedicated account manager
- Online tools for easy data submission and analysis

The Pearl Meyer Real Estate Compensation Survey provides you with a best-in-class compensation information solution, offering you a rare combination of accuracy and affordability. All elements of the employee pay package are collected and reported giving you the information needed to analyze your competitive position and compensation mix from a total compensation perspective.

Survey results validate your compensation strategy and enable you to:

- Analyze compensation trends by asset size.
- Understand what incentives are becoming more widespread.
- · Isolate key pieces of data based on your unique needs.

# COMPREHENSIVE

You will be assigned a dedicated account manager to walk you through the survey submission process, making it easy to integrate and match your information to our database.

Number of Employees

Geographic Region

Ownership Status

• Revenue

Our account managers have several years of survey experience, ensuring you receive the highest quality of guidance and confidentiality.

- Platform Type
- Asset Class
- Asset Size
- Assets Under Management

#### Policies and Practices

Property Management           Number of Companies         Number of Incumbents         Number of Incumbents         Base Salary Avg         Annual Incentive Award (Excl \$0)         Total Annual Compensation         Long-Tr Incentive (Excl \$0)           Aggregate         Average         70         2203         \$97,041         \$\$13,066         \$\$107,077         \$9,46           Z5th %uile         \$72,134         \$5,937         \$77,711         \$15,65         \$77,77         \$9,46           Affordable Housing Company         Z5th %uile         \$11,000         \$100,000         \$55,00         \$18,2           Affordable Housing Company         Yerage         19         502         \$76,046         \$71,127         \$80,377         \$23,00           Z5th %uile         \$57,915         \$3,350         \$60,553         \$20,0         \$46,226         \$74,403         \$25,0           Community Development Finance         Average         2         88         ISD         ISD         ISD         ISD           Institution (CDFI)         Total Mark         ISD         ISD         ISD         ISD         ISD         ISD         ISD           Z5th %uile         ISD         ISD         ISD         ISD         ISD         ISD         ISD			Mid-Level Property Management Professional (PROPM3)							
Classification         Number of Companies         Number of Incumbents         Base Salary Aggregate         Incentive Award Companies         Total Annual Incentive A Companies         Total Annual Company (Exd \$0)         Long:Tr (Exd \$0)           Affordable Housing Company         Average         70         2203         \$97,041         \$13,066         \$107,077         \$9,46           Affordable Housing Company         Average         19         502         \$76,046         \$71,273         \$129,800         \$18,2           Affordable Housing Company         Average         19         502         \$76,046         \$71,273         \$80,965         \$93,892         \$22,0           Community Development Finance         Average         2         88         ISD		-								
25th %ile         \$72,134         \$5,937         \$77,271         \$1,54           Median         \$91,916         \$111,000         \$100,000         \$5,00           75th %ile         \$117,832         \$17,223         \$129,800         \$18,2           Affordable Housing Company         Average         19         502         \$76,046         \$7,127         \$80,377         \$23,0           25th %ile         \$57,915         \$3,350         \$60,553         \$20,0         Median         \$70,037         \$6,926         \$74,903         \$25,0           75th %ile         \$89,123         \$9,665         \$93,892         \$25,0         \$15D         ISD	Classification				Base Salary	Annual Incentive Award	Total Annual Cash	Long-Term Incentive Award (Excl \$0)	Total Compensatio	
Median 75th %ile         \$91,916         \$11,000         \$100,000         \$50,000           Affordable Housing Company         75th %ile         \$117,832         \$17,223         \$129,900         \$18,2           Affordable Housing Company         25th %ile         \$100,000         \$50,007         \$6,626         \$77,127         \$80,377         \$52,00           Median         \$70,037         \$6,626         \$74,903         \$25,00 <t< td=""><td rowspan="4">Aggregate</td><td>Average</td><td>70</td><td>2203</td><td>\$97,041</td><td>\$13,066</td><td>\$107,077</td><td>\$9,460</td><td>\$107,317</td></t<>	Aggregate	Average	70	2203	\$97,041	\$13,066	\$107,077	\$9,460	\$107,317	
75th %ile         \$117,832         \$17,23         \$129,800         \$18,2           Affordable Housing Company         Average         19         502         \$76,046         \$77,127         \$80,377         \$23,0           Company         Affordable Housing Median         \$70,037         \$6,926         \$74,903         \$25,0           Community Development Finance         Average         2         88         ISD		25th %ile			\$72,134	\$5,937	\$77,271	\$1,545	\$77,271	
Affordable Housing Company         Average         19         502         \$76,046         \$7,127         \$80,377         \$\$23,0           25th %ile         \$57,915         \$3,350         \$60,553         \$20,0         \$25,0		Median			\$91,916	\$11,000	\$100,000	\$5,000	\$100,000	
Company         25th %ile         \$57,915         \$3,350         \$60,553         \$20,0           Median         \$70,037         \$6,926         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$74,903         \$25,0         \$39,965         \$39,892         \$25,0         \$35,915         \$15D         ISD         ISD <td>75th %ile</td> <td></td> <td></td> <td>\$117,832</td> <td>\$17,223</td> <td>\$129,800</td> <td>\$18,285</td> <td>\$129,800</td>		75th %ile			\$117,832	\$17,223	\$129,800	\$18,285	\$129,800	
Average         2         88         150         50.50         90.00         322.0           Community Development Finance Institution (CDFI)         Average         2         88         ISD         ISD <t< td=""><td rowspan="4"></td><td>Average</td><td>19</td><td>502</td><td>\$76,046</td><td>\$7,127</td><td>\$80,377</td><td>\$23,000</td><td>\$80,606</td></t<>		Average	19	502	\$76,046	\$7,127	\$80,377	\$23,000	\$80,606	
75th %ile         \$89,123         \$9,665         \$93,892         \$25,0           Community Development Finance Institution (CDFI)         Average         2         88         ISD         ISD <td>25th %ile</td> <td></td> <td></td> <td>\$57,915</td> <td>\$3,350</td> <td>\$60,553</td> <td>\$20,000</td> <td>\$60,553</td>		25th %ile			\$57,915	\$3,350	\$60,553	\$20,000	\$60,553	
Community Development Finance Institution (CDFI)         Average         2         88         ISD		Median			\$70,037	\$6,926	\$74,903	\$25,000	\$74,903	
Community Development Finance Institution (COFI)         Average         2         88         ISD         ISD         ISD         ISD         ISD           Institution (COFI)         Median         ISD		75th %ile			\$89,123	\$9,665	\$93,892	\$25,000	\$93,89	
Development Finance Institution (CDFI)         25th %ile         ISD	Community	Average	2	88				ISD	ISC	
Median         ISD         ISD<	Development Finance				ISD	ISD		ISD	IS	
75th %ile         ISD         ISD         ISD         ISD         ISD           Construction / Engineering Compay Engineering Compay         Xerage         9         113         \$86,907         \$5,963         \$91,173         \$23,00           Median         \$64,272         \$2,476         \$66,129         \$20,00         \$20,00         \$75,000         \$8,741         \$105,600         \$79,385         \$25,00           Homebuilder         \$105,000         \$8,741         \$105,620         \$25,00         \$25		Median			ISD	ISD	ISD	ISD		
Construction / Engineering Company 25th %ile         Average 25th %ile         9         113         \$86,907         \$5,963         \$91,173         \$23,0           Median         25th %ile         \$64,272         \$2,476         \$65,129         \$20,0           Median         \$74,880         \$4,000         \$79,385         \$25,0           Homebuilder         Average         3         23         ISD         ISD         \$50,623         \$25,0           Homebuilder         Average         3         23         ISD         ISD         ISD         \$50,623         \$25,0           Homebuilder         Average         3         23         ISD         ISD         ISD         \$50,623         \$25,0           Housing Authority         Average         1         ISD         ISD         ISD         ISD           Housing Authority         Average         1         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Owner / Operator / Developer         Average         25         658         \$77,931         \$754           Real Estate Developer         Average         23         463 <td< td=""><td>75th %ile</td><td></td><td></td><td>ISD</td><td>ISD</td><td>ISD</td><td>ISD</td><td>-</td></td<>		75th %ile			ISD	ISD	ISD	ISD	-	
Engineering Company         25th %ile         \$64,272         \$2,476         \$65,129         \$20,0           Median         \$74,880         \$4,000         \$79,385         \$25,0           Toth %ile         \$105,000         \$8,741         \$105,623         \$25,0           Homebuilder         Average         3         23         ISD         ISD         ISD           Average         3         23         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD         ISD         ISD           Owner / Operator /         Average         25         658         \$87,931         ISD         ISD         ISD         ISD         ISD         ISD         ISD         ISD         ISD	Construction /		9	113				\$23,000		
Median         \$74,880         \$4,000         \$79,385         \$25,0           75th %ile         \$105,000         \$8,741         \$105,623         \$25,0           Homebuilder         4         \$105,000         \$8,741         \$105,623         \$25,0           Homebuilder         1SD         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Owner / Operator / Developer         Average         25 658         \$70,720         ISD         ISD         ISD           Real Estate Developer         Average         23         463         \$         \$           Real Estate Developer         25th %ile         \$107         \$         \$	Ingineering Company	25th %ile			\$64,272	\$2,476	\$65,129	\$20,000		
75th %ile         \$105,000         \$8,741         \$105,623         \$25,0           Homebuilder         Average         3         23         ISD         ISD         ISD           Addian         ISD         ISD         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Housing Authority         Average         1         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD         ISD           Owner / Operator / Developer         Average         25         658         \$87,931         ISD           Real Estate Developer         Average         3107         S25,67,720         ISD         ISD           Real Estate Developer         Average         23         463         \$         S107		Median						\$25,000		
Homebuilder         Average         3         23         ISD         ISD         ISD           25th %ile         ISD         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD           Toth %ile         ISD         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD           Median         ISD         ISD         ISD         ISD         ISD           Owner / Operator /         Average         25         656         \$87,931           Developer         25th %ile         \$70,720         Median         \$82,57           75th %ile         \$10'         \$82,77         75th %ile         \$10'           Real Estate Developer         25th %ile         \$10'         \$10'		75th %ile						\$25,000		
25th %ile         ISD         ISD         ISD           Median         ISD         ISD         ISD           75th %ile         ISD         ISD         ISD           Housing Authority         Average         1         ISD         ISD           Median         ISD         ISD         ISD         ISD           Median         ISD         ISD         ISD           Owner / Operator / Developer         Average         25         658         \$\$70,720 Median         \$\$25,57 75th %ile         \$\$10^7           Real Estate Developer         25th %ile         \$\$10^7         \$\$10^7	lomebuilder	Average	3	23						
75th %ile         ISD         ISD         ISD           Housing Authority         Average         1         1         ISD         ISD           25th %ile         1         1         ISD         ISD           Median         ISD         ISD         ISD           Owner / Operator / Developer         Average         25         658         \$87,931           Median         \$82,7         55th %ile         \$70,720           Median         \$82,7         75th %ile         \$10 <sup>7</sup> Real Estate Developer         25th %ile         \$10 <sup>7</sup>		25th %ile			ISD	ISD	ISD			
Housing Authority         Average         1         ISD         ISD           25th %ile         ISD         ISD         ISD           Median         ISD         ISD         ISD           75th %ile         ISD         ISD         ISD           Owner / Operator /         Average         25         658         \$\$70,720           Median         \$\$82,5'         75th %ile         \$\$10'           Real Estate Developer         25th %ile         \$\$10'		Median			ISD	ISD	ISD			
Housing Authority         Average         1         ISD         ISD           25th %ile         ISD         ISD         ISD           Median         ISD         ISD         ISD           75th %ile         ISD         ISD         ISD           Owner / Operator /         Average         25         658         \$\$70,720           Median         \$\$82,5'         75th %ile         \$\$10'           Real Estate Developer         25th %ile         \$\$10'		75th %ile			ISD	ISD	ISD			
25th %ile         ISD         ISD           Median         ISD         ISD           75th %ile         ISD         ISD           Owner / Operator /         Average         25         658         \$87,931           Developer         25th %ile         \$70,720         Median         \$\$25,7           75th %ile         \$107         Average         23         463         \$           Real Estate Developer         25th %ile         \$107         Average         23         463         \$			1	1	ISD	ISD	plant			
Median         ISD         ISD           75th %ile         ISD           Owner / Operator / Developer         Average         25         658         \$87,931           Developer         25th %ile         \$70,720         Median         \$82,57           75th %ile         \$107         Average         23         463         \$           Real Estate Developer         25th %ile         \$107         \$         \$	ricularly futility						- A - C			
75th %ile         ISD           Owner / Operator / Developer         Average         25         658         \$\$70,731           Median         \$70,720         \$70         \$70         \$70           Real Estate Developer         25th %ile         \$10 <sup>o</sup> \$10 <sup>o</sup> Comparison         23         463         \$										
Owner / Operator / Developer         Average         25         658         \$87,931           Developer         25th %ile         \$70,720           Median         \$82,57           75th %ile         \$107           Average         23           25th %ile         \$107										
Developer         25th %ile         \$70,720           Median         \$82,57           75th %ile         \$107           Average         23         463           25th %ile         \$107			25	658		Provide State				
Median         \$82,5           75th %ile         \$10'           Real Estate Developer         Average         23         463           25th %ile         5         5		25th %ile								
75th %ile \$107 Real Estate Developer Average 23 463 5 25th %ile		Median								
Real Estate Developer Average 23 463 5 25th %ile										
25th %ile	Real Estate Developer		23	463	5					
					1					
75th %ile										
Real Estate Investment Average 2	Real Estate Investment Manager (REIM)		2	and and						
			-							



## Access to Detailed Data

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## Job Families Covered

#### Executive Management

- Chairman of the Board
- Chief Executive Officer
- Chief Operating Officer/President
- Chief Financial Officer
- Chief Administrative Officer
- Chief Accounting Officer
- General Counsel
- Chief Information Officer
- Chief Investment Officer
- Chief Credit Officer

- Chief Compliance Officer
- Chief Strategy Officer

#### Accounting/Finance – Corporate

- Corporate Controller
- Corporate Treasurer
- Assistant Controller
- Accounting Manager
- Senior Accountant
- Staff Accountant
- · Director of Budgeting and Planning
- Accounts Receivable/Accounts

#### Payable Professional

- Vice President of Finance
- · Director of Financial Reporting
- Senior Corporate Tax Executive
- Financial Analyst

#### Accounting – Portfolio/Fund

- Portfolio/Fund Controller
- Portfolio/Fund Accounting Manager
- Portfolio/Fund Staff Accountant

#### Accounting – Property

Property Controller



## Job Families Covered (continued)

- Property Accounting Manager
- Property Staff Accountant

#### Administration

- Office Manager
- Executive Assistant
- Administrative Assistant
- Receptionist

#### Architecture/Engineering

- Chief Architect/Designer
- Senior Architect/Designer
- Chief Engineer
- Building Engineer

#### **Asset Management**

- Head of Asset Management
- Senior Level Asset Management
   Professional
- Mid-Level Asset Management Professional
- Associate Asset Management
- Analyst Asset Management

## Building Operations/Facilities Management

- Head of Building Operations/ Facilities Management
- Senior Level Building Operations/ Facilities Management Professional
- Mid-Level Building Operations/ Facilities Management Professional
- Associate Building Operations/ Facilities Management
- Analyst Building Operations/ Facilities Management

#### **Capital Markets**

- Head of Capital Markets
- Senior Level Capital Markets
   Professional

- Mid-Level Capital Markets Professional
- Associate Capital Markets
- Analyst Capital Markets

#### **Construction/Project Management**

- Head of Construction
- Senior Level Construction
   Professional
- Mid-Level Construction Professional
- Construction Estimator
- Project Executive
- Senior Project Manager
- Project Manager
- Project Engineer
- General Superintendent
- Superintendent

#### Compliance

- Head of Compliance
- Senior Level Compliance
   Professional
- · Mid-Level Compliance Professional
- Compliance Coordinator

#### Corporate Marketing/ Communications

- Head of Corporate Marketing/ Communications
- Senior Level Corporate Marketing/ Communications Professional
- Mid-Level Corporate Marketing/ Communications Professional
- Communications Director

#### Development

- Head of Development
- Senior Level Development
   Professional
- · Mid-Level Development Professional

- Associate Development
- · Analyst Development

#### Due Diligence/Underwriting

- Head of Due Diligence/Underwriting
- Senior Level Due Diligence/ Underwriting Professional
- Mid-Level Due Diligence/ Underwriting Professional
- Associate Due Diligence/ Underwriting
- Analyst Due Diligence/Underwriting

#### Human Resources

- Head of Human Resources
- Human Resources Director
- Human Resources Manager
- Human Resources Generalist
- Human Resources Coordinator
- Training and Development Professional
- Compensation and Benefits
   Professional
- Internal Recruiter
- HRIS Professional
- Payroll Manager

#### Leasing

- Head of Leasing
- Senior Level Leasing Professional
- Mid-Level Leasing Professional
- Associate Leasing
- Analyst Leasing
- Manager of Lease Administration
- Lease Administrator

#### Legal

- Associate General Counsel
- Staff Lawyer

#### For questions or to enroll, call 508-460-9600 and ask for a survey team member.

# **Pearl Meyer**

# Job Families Covered (continued)

- Senior Paralegal
- Paralegal

#### **Operations**

- Vice President of Operations
- Regional Director of Operations
- Executive Director Site

#### **Originations/Production**

- Head of Originations/Production
- Senior Level Originations/Production
  Professional
- Mid-Level Originations/Production Professional
- Associate Originations/Production
- Analyst Originations/Production

#### **Portfolio Management**

- Head of Portfolio Management
- Senior Level Portfolio Management Professional
- Mid-Level Portfolio Management
   Professional
- Associate Portfolio Management
- Analyst Portfolio Management

#### **Property Management**

- Head of Property Management
- Senior Level Property Management Professional
- Mid-Level Property Management Professional
- Associate Property Management
- Analyst Property Management

#### **Structured Finance**

- Head of Structured Finance
- Senior Level Structured Finance
   Professional
- Mid-Level Structured Finance

- Professional
- Associate Structured Finance
- Analyst Structured Finance

#### Technology

- · Head of MIS/IT
- · MIS/IT Director
- MIS/IT Manager
- Director of Network & Data Center Services
- Network Architect
- Network Administrator
- Database Administrator
- Systems Administrator
- · Web Developer
- Computer Support Specialist
- Telecommunications Specialist
- Vice President of Application Development
- Information Security Analyst

#### Transactions

- Head of Transactions
- Senior Level Transactions
   Professional
- · Mid-Level Transactions Professional
- Associate Transactions
- Analyst Transactions

#### Other Senior Positions/ Function Heads

- Regional President (Minor)
- Regional President (Major)
- Division/Subsidiary President (Minor)
- Division/Subsidiary President (Major)

- Head of Brokerage/Investment Sales
- Head of Client Marketing/Investor Relations
- Head of Clinical Wellness
- · Head of Closing
- Head of Consulting
- · Head of Corporate Services
- Head of Dining and Food/Beverage
- Head of Internal Audit
- Head of New Business/Development
- Head of Nursing Services
- Head of Real Estate Lending & Debt Investments
- Head of Research
- Head of Resident/Quality Services
- Resident/Quality Services
   Coordinator
- Head of Risk Management
- Head of Sales
- · Head of Securities Investment
- Head of Security/Safety
- Head of Servicing
- Head of Tax-Credit Equity/Affordable Housing
- · Head of Tenant Representation
- · Head of Valuation Services
- Director of Occupancy





## Who Participates?

Join 408 institutions who rely on our in-depth data to make critical compensation decisions.

## 2023 Participating Companies

#### 3CDC \*

A Community of Friends\* A.W. Perry, Inc. ABODE SERVICES\* Acadia Realty Trust\* ACRES Commercial Realty Corp.\* Aeon\* AFC Gamma, Inc.\* AGNC Investment Corp.\* Agree Realty Corp.\* AHC INC\* Alco Management, Inc. Alexander & Baldwin, Inc.\* Alexandria Real Estate Equities, Inc.\* Allegro Senior Living AmBase Corp.\* American Assets Trust, Inc.\* American Baptist Homes of the Midwest\* American Homes 4 Rent American Realty Advisors American Tower Corporation\* AmeriCold Realty Trust\* Amherst Holdings, LLC AMREP Corporation\* Angel Oak Mortgage, Inc.\*

Annaly Capital Management, Inc.\* Apartment Income REIT Corp.\* Apartment Investment and Management Company\* Apollo Commercial Real Estate Finance, Inc.\* Apple Hospitality REIT, Inc.\* Arbor Realty Trust, Inc.\* Ares Commercial Real Estate Corporation\* Arlington Asset Investment Corp.\* Armada Hoffler Properties, Inc.\* Asbury Communities, Inc.\* Atlantic Housing Foundation, Inc. Ausherman Properties Avalon Globocare Corp.\* AvalonBay Communities, Inc.\* Banner Real Estate Group Bayada Home Health Care Inc\* **Beacon Communities LLC** Beazer Homes USA, Inc. **Bell Partners** Bellwether Housing\* Beyond Shelter Inc\* Bimini Capital Management, Inc.\* **Bixby Land Company** Boston Properties, Inc.\*



## 2023 Participating Companies (continued)

Boyd Gaming Corporation\* Boyd Watterson Asset Management, LLC Brandywine Realty Trust\* **BRIDGE Housing Corporation\* Brighton Marine** BrightSpire Capital, Inc.\* Brixmor Property Group Inc.\* Broadstone Net Lease, Inc.\* **Broadstone Real Estate LLC** Brookdale Senior Living Inc.\* **Brookfield Residential Properties** BRT Apartments Corp.\* BURBANK HOUSING DEVELOPMENT CORPORATION\* C.F. Evans & Co., Inc. Caesars Entertainment, Inc.\* CAHEC Management Inc. California Community Reinvestment Corporation\* Camden Property Trust\* Capital Properties Inc.\* Capitol Square, Ltd. CareTrust REIT, Inc. **Carmel Partners Casto Management Services Inc** CBRE Group, Inc.\* Cedar Fair, L.P.\* Centerspace\* Century Communities, Inc.\* Chatham Lodging Trust\* Cherry Hill Mortgage Investment Corporation\* Chimera Investment Corp.\* Choice Hotels International, Inc.\*

Christian Church Homes Inc. CIM Group, Inc. Clipper Realty Inc.\* **Combined Properties, Incorporated** Commercial Real Estate Services, Inc. **CommonBond Communities\*** Community Healthcare Trust Inc.\* **Community HousingWorks Community Preservation and Development** Corporation\* Community Reinvestment Fund, Inc.\* Comstock Holding Companies, Inc.\* Comstock Inc.\* ConAm **Conor Commercial Real Estate Continental Properties Company** CoreCivic, Inc.\* **Corporate Office Properties Trust\*** CoStar Group, Inc.\* **Cottage Senior Living Inc Cousins Properties Incorporated\*** Covenant House\* Creative Media & Community Trust Corp\* Cresa Global, Inc. Crown Castle Inc.\* **CSI Support & Development** CTO Realty Growth, Inc.\* CubeSmart\* Cushman & Wakefield, Inc.\* D.R. Horton, Inc.\* **DePaul Adult Care Communities Inc\*** DiamondRock Hospitality Company\*



## 2023 Participating Companies (continued)

Digital Realty Trust, Inc.\* DigitalBridge Group, Inc.\* Doe Fund, Inc.\* Doma Holdings, Inc.\* Douglas Emmett, Inc.\* Dynex Capital, Inc.\* EAH Housing Easterly Government Properties, Inc.\* **Eastgroup Properties Inc** Eden Housing, Inc Elme Communities\* Empire State Realty Trust, Inc. **Enterprise Community Partners EPR Properties\*** Equinix, Inc.\* Equity Commonwealth\* Equity Lifestyle Properties, Inc.\* Equity Residential\* Era Living Essential Properties Realty Trust, Inc.\* Essex Property Trust, Inc.\* eXp World Holdings, Inc.\* Extra Space Storage Inc.\* FAMILY HOUSING FUND\* Farmland Partners Inc.\* Fathom Holdings Inc.\* Federal Realty Investment Trust\* First Industrial Realty Trust, Inc.\* Five Point Holdings, LLC\* Forestar Group, Inc.\* Four Corners Property Trust, Inc.\* Franklin Street Properties Corp.\*

FRP Holdings, Inc.\* G.W. Williams Gaming & Leisure Properties, Inc.\* Gary and Mary West PACE Gaucho Group Holdings, Inc.\* GEO Group, Inc., The\* Getty Realty Corp\* **GID Real Estate Investments** Gilbane Building Company **GK** Development Global Medical REIT, Inc.\* Gorman & Company, LLC **Gorsuch Management** Granite Point Mortgage Trust Inc.\* **Granite Properties** Green Brick Partners. Inc.\* **Greystar Real Estate Partners** Gyrodyne, LLC\* Hannon Armstrong Sustainable Infrastructure Capital, Inc.\* HCA Healthcare, Inc.\* Healthcare Realty Trust Inc\* Healthpeak Properties, Inc.\* Hersha Hospitality Trust\* **HHHunt Corporation Highwoods Properties Inc** Hillwood Development Company, LLC Hilton Grand Vacations Inc.\* Hilton Worldwide Holdings Inc.\* **Hispanic Housing Development Corporation** Holladay Properties Inc Holland Partner Group



## 2023 Participating Companies (continued)

Host Hotels & Resorts, Inc.\* Housing Authority of the City of Austin Hovnanian Enterprises, Inc.\* Howard Hughes Corp Hudson Advisors L.P. Hudson Pacific Properties, Inc.\* Human Good Hunt Companies, Inc. Hyatt Hotels Corporation\* Independence Realty Trust, Inc.\* INDUS Realty Trust, Inc.\* Innovative Industrial Properties, Inc.\* InterGroup Corporation, The\* Invitation Homes Inc.\* Iron Mountain Incorporated\* J.W. Mays Inc.\* Jamboree Housing \* Jamestown **JBG SMITH Properties\*** Johnson Development Associates, Inc. Jones Lang LaSalle Incorporated (JLL)\* JPI Apartment Construction Kane Realty **KB** Home Kennedy-Wilson Holdings, Inc.\* **Kidder Mathews** Kilroy Realty Corp.\* Kimco Realty Corporation\* Kite Realty Group Trust\* KKR Real Estate Finance Trust Inc.\* L&M Development Partners Inc. Ladder Capital Corp\*

Lamar Advertising Company\* Landsea Homes Corp.\* Las Vegas Sands Corp.\* Life Care Services Leggat McCall Properties LLC Lennar Corporation\* LGI Homes, Inc.\* Life Storage, Inc.\* Limoneira Company\* Local Initiatives Support Corp.\* Los Angeles Jewish Home\* LTC Properties, Inc.\* Lutheran Homes of South Carolina Inc\* LXP Industrial Trust\* M. A. Mortenson Company M.D.C. Holdings, Inc.\* M/I Homes, Inc.\* Macerich Company, The\* Manhattan Bridge Capital, Inc.\* Manulife Financial Corporation Mark IV Capital, Inc. Marriott International, Inc.\* Marriott Vacations Worldwide Corp.\* Massachusetts Housing Investment Corp\* Mather LifeWays Maui Land & Pineapple Company, Inc.\* **McWhinney Enterprises** Medical Properties Trust, Inc.\* Mercy Housing, Inc.\* Meritage Homes Corporation\* **Meritex Enterprises** Merrill Gardens, LLC



## 2023 Participating Companies (continued)

Merritt Community Capital Corp\* **Merritt Properties** Methodist Retirement Communities\* MFA Financial. Inc.\* MGM Resorts International\* **Mid-America Apartment Communities** MidPen Housing Corporation\* Midwest Housing Equity Group Inc\* Mississippi Methodist Senior Services Inc\* Monroe Group, Ltd. National Church Residences National Church Residences\* National CORE National Equity Fund Inc\* National Health Investors, Inc.\* National HealthCare Corporation\* National Housing Compliance National Storage Affiliates Trust\* Nationwide Realty Investors **NETSTREIT Corp\*** Nevada HAND, Inc.\* New York Mortgage Trust Inc Newmark Group, Inc.\* NHE Inc. NNN REIT, Inc. Northern New England Housing Investment Fund\* Northland Investment NVR, Inc.\* **Oakbrook Corporation** Offerpad Solutions Inc.\* Ohio Capital Corporation for Housing\* **Olympus Property Management** 

Omega Healthcare Investors, Inc.\* ON LOK, INC.\* One Liberty Properties, Inc.\* **Opendoor Technologies Inc.\* OUTFRONT Media Inc.** Pacific Retirement Services Inc\* Paramount Group, Inc.\* Park Hotels & Resorts Inc. PCCP, LLC Pebblebrook Hotel Trust\* Pennsylvania Real Estate Investment Trust\* PennyMac Mortgage Investment Trust\* PHI (Presbyterian Senior Living)\* Phillips Edison & Company, Inc.\* Physicians Realty Trust\* Piedmont Office Realty Trust, Inc.\* **Pillar Properties LLC** Pinecroft Realty, LLC Plymouth Industrial REIT Inc.\* PMB Real Estate Services, LLC Postal Realty Trust, Inc.\* PotlatchDeltic Corporation\* Preservation of Affordable Housing Inc\* Prestige Care, Inc. Prologis, Inc.\* Public Storage\* PulteGroup, Inc.\* Qualico Radian Group Inc.\* Rayonier Inc.\* RE/MAX Holdings, Inc.\* Reading International, Inc.\*



## 2023 Participating Companies (continued)

Ready Capital Corp.\* **Realty Income Corp Redfin Corporation\* REDICO** Management, Inc. Redwood Living, Inc. Redwood Trust, Inc.\* Regency Centers Corporation\* **REINVESTMENT FUND\*** Retail Opportunity Investments Corp\* **Retirement Housing Foundation** Rexford Industrial Realty, Inc.\* **RLJ Lodging Trust\*** RMR Group Inc., The\* Rocket Companies, Inc.\* **RPT Realty\* RSF** Partners, Inc. **Ryan Companies** Ryman Hospitality Properties, Inc.\* Sabra Health Care REIT, Inc.\* Safehold Inc.\* Satellite Affordable Housing Associates\* Saul Centers, Inc.\* SBA Communications Corporation\* Schnitzer West, LLC Sealy & Company LLC SELF HELP ENTERPRISES\* Seritage Growth Properties\* Simon Property Group, Inc.\* SITE Centers Corp.\* SL Green Realty Corp.\* Sotherly Hotels Inc.\*

Spirit Realty Capital, Inc.\* Springpoint Senior Living Inc\* **SRS Real Estate Partners** St Barnabas Health System Inc\* St. Joe Company, The\* STAG Industrial, Inc.\* Starwood Property Trust, Inc.\* STORE CAPITAL LLC\* Stratus Properties Inc.\* Stream Realty Partners, L.P. Summit Hotel Properties, Inc.\* Sun Communities, Inc.\* Sundance Bay Sunstone Hotel Investors, Inc.\* Tanger Factory Outlet Centers, Inc.\* **Tavistock Development** Taylor Morrison Home Corp.\* Tejon Ranch Co.\* **TELACU** Residential Management Inc. Terreno Realty Corp\* The Community Builders, Inc.\* The Community Preservation Corp The Ensign Group, Inc.\* The Goodman Group The Hampshire Companies, LLC The Hanover Company The Irvine Company, LLC The John Stewart Company The Marcus & Millichap Company The Michaels Organization The Opus Group



## 2023 Participating Companies (continued)

The Related Companies, L.P. The Schochet Companies The Wolff Company LLC Toll Brothers, Inc. TPG RE Finance Trust. Inc.\* **Trammell Crow Residential** TRG Management LP / Related Group Tri Pointe Homes, Inc.\* TRITEC Real Estate Company, Inc. **TSCG** Investors Two Harbors Investment Corp.\* UDR, Inc.\* UMH Properties, Inc.\* **Unico Properties LLC** Uniti Group Inc Universal Health Services, Inc.\* **Urban Edge Properties\* Urstadt Biddle Properties Inc.\*** USA Properties Fund, Inc. Vail Resorts, Inc.\* Ventas, Inc. Veris Residential, Inc.\* Vesta Corporation

VICI Properties Inc.\* Visionary Home Builders of California Inc\* Vornado Realty Trust\* W. P. Carey Inc.\* Walker & Dunlop, Inc.\* Waters Senior Living Group, LLC Waterton Property Management, LLC Welltower Inc Wesley Living Western Asset Mortgage Capital Corporation\* Westminster Communities of Florida Weyerhaeuser Company\* Wheeler Real Estate Investment Trust, Inc.\* Whitestone REIT\* WinnCompanies LLC Wood Partners, L.L.C. Woodmere Senior Citizens Housing Wyndham Hotels & Resorts, Inc.\* Wynn Resorts, Limited\* Xenia Hotels & Resorts, Inc.\* York Area Development Corporation\* Zillow Group, Inc.\*



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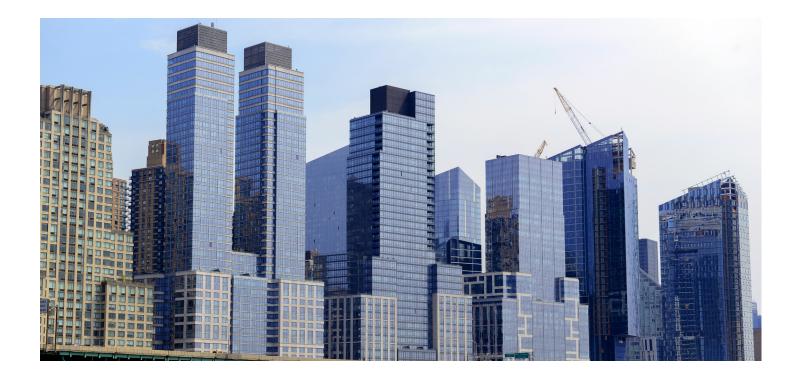




# **COST-EFFECTIVE**

The high-level data from the survey is complimentary to participants. Full survey results are available for an additional fee. Contact our survey team to purchase.

Survey Dates Data Effective Date: 5/1/2024 Submission Due Date: 7/16/2024 Survey Results Published: Week of 10/7/2024





## **Contact Us**

To learn more about our Real Estate Compensation Survey or to participate, please contact our survey group at survey@pearlmeyer.com.

You will be assigned a dedicated account manager who will be available to walk you through the survey submission process, making it easy to integrate and match your information with our database. Our account managers have several years of survey experience, ensuring you the highest level of data quality and integrity.

Your account manager will email you a link to the submission materials, your log-in credentials, and instructions on how to complete and return your survey data.

By email: survey@pearlmeyer.com By phone: 508-460-9600 or contact Veronika Valcheva; veronika.valcheva@pearlmeyer.com, 508-630-1476



#### **Dedicated Team of Account Managers**



**Rebecca Toman** Vice President, Survey Business Unit



Nana Adu Associate Account Manager



**Dan Besser** Senior Survey Account Manager



Matt Donahue Associate Account Manager



Jordan Gagnon Survey Project Manager



Andrew Guigno Survey Operations Manager



Alexander Pasternack Associate Account Manager



Benji Sheiffer Associate Account Manager



Rhonda Snyder Senior Survey Account Manager



Veronika Valcheva Associate Account Manager





# **About Pearl Meyer**

#### (www.pearlmeyer.com)

Pearl Meyer is the leading advisor to boards and senior management helping organizations build, develop, and reward great leadership teams that drive long-term success. Our strategy-driven compensation and leadership consulting services act as powerful catalysts for value creation and competitive advantage by addressing the critical links between people and outcomes. Our clients stand at the forefront of their industries and range from emerging high-growth, not-for-profit, and private organizations to the Fortune 500.

### About Pearl Meyer 's Real Estate Compensation Consulting (www.pearlmeyer.com/real-estate)

Pearl Meyer's Real Estate Team has in-depth and diverse experience, based on long-term client relationships. We work with public and private, commercial and residential real estate organizations across all platforms: REITs/REOCs, services companies, investment managers, private equity firms, developers, owner/operators, and more. Based on your unique market position and business strategy, we develop highly customized executive compensation programs and related human capital-focused consulting that will help drive your long-term business, leadership development, and talent management objectives.



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